

**Township of Hilliard  
Comparative Budget  
For the Year Ended 2021**

	2021 Budget 0.5%	2020 Actual	2019 Actual	2018 Actual	2017 Actual
<b>REVENUE</b>					
<b>REVENUE - TAXATION</b>					
General Levy	304,225	302,712	279,514	254,793	235,782
General Levy - Supplementary	2,328	2,328	3,501	3,540	3,504
Payment-in-Lieu	2,439	2,439	7,404	7,268	6,518
Taxes Written Off	-	-	12,969	2,171	10,485
<b>TOTAL MUNICIPAL TAXATION</b>	<b>308,992</b>	<b>307,479</b>	<b>277,453</b>	<b>263,430</b>	<b>235,319</b>
<b>TOTAL SCHOOL BOARDS</b>					
<b>TOTAL MUNICIPAL TAXATION</b>	<b>308,992</b>	<b>307,479</b>	<b>277,453</b>	<b>263,430</b>	<b>235,319</b>
<b>REVENUE - USER CHARGES</b>					
Environmental Charges	12,420	12,420	-	12,420	12,420
Fire Protection Charges	12,150	12,150	-	12,150	12,150
Recreation User Charges	-	-	2,287	1,557	1,363
Waste Disposal	-	248	-	-	-
General Administration	-	21	-	-	-
Building Licences, Permits and Insp	2,000	62	4,435	5,086	7,000
Tax Registrations	3,000	-	336	1,710	-
Tax Certificates	1,000	930	877	350	900
Penalties & Interest - Other	-	1,063	-	-	-
Rental Income (EXP)	7,200	7,200	4,211	-	268
<b>TOTAL REVENUE - USER CHARGES</b>	<b>37,770</b>	<b>33,970</b>	<b>12,145</b>	<b>33,273</b>	<b>34,100</b>
<b>REVENUE - OTHER MUNICIPALITIES</b>					
Waste Disposal Site	4,800	4,745	3,799	4,993	5,544
Recycling Thornton	5,800	5,799	4,286	6,922	6,126
Shared Service Fees Breithour	40,000	29,452	-	-	-
<b>TOTAL REVENUE - OTHER MUNICIPALITIES</b>	<b>50,600</b>	<b>39,996</b>	<b>8,085</b>	<b>10,915</b>	<b>11,670</b>
<b>REVENUE - PROVINCIAL GRANTS</b>					
Ontario Municipal Partnership Fund	167,300	168,900	173,700	180,000	193,100
Protection to Persons & Property	-	-	-	684	1,343
Ontario Community Investment Fund	150,000	-	-	48,497	50,000
COVID Recovery Fund - C	15,000	-	-	-	-
Funding	100,000	-	-	-	-
Roadways - Internal Costs	-	-	49,896	-	-
Residential Development	-	-	-	3,185	-
MMAH Funding	-	5,085	130,471	-	-
United Way Funding	-	2,650	-	-	-
Stewardship Ontario	-	4,714	-	-	-
AMO Gas Tax	25,752	12,559	-	885	463
Other	-	-	25,796	-	-

TOTAL REVENUE - PROVINCIAL GRANTS	458,052	193,908	379,864	233,251	244,906
INVESTMENT INCOME	1,000	-	4,220	1,143	691
PENAL TIES AND INTEREST ON TAXES	5,000	9,668	10,699	7,357	5,440
PROVINCIAL OFFENCES ACT REVENUES	1,400	1,433	3,083	3,575	3,404
REVENUE - OTHER	-	-	-	-	1,750
Consent Applications	-	82	4,214	1,698	119
Miscellaneous	-	-	369	1,846	1,604
Recreation Fundraising	-	-	500	1,308	-
Donations	4,225	4,225	-	-	-
Tile Drainage	4,225	4,307	5,083	4,852	3,473
TOTAL REVENUE - OTHER	4,225	4,307	5,083	4,852	3,473
REVENUE - CAPITAL	-	-	-	-	-
Other Municipalities	-	-	6,055	-	7,250
Sale of Capital Assets	-	-	10,000	60,048	95,921
MMAH Funding	-	-	39,254	-	-
Veley Road Bridge	-	-	-	203,778	1,005,823
Veley Road Landslide	600,000	-	20,139	-	-
AMO Mainstreet Funding	-	-	75,448	263,826	1,108,994
TOTAL REVENUE - CAPITAL	600,000	-	75,448	263,826	1,108,994
TOTAL REVENUE	1,367,039	690,961	776,280	821,622	1,647,997

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Comparative Budget  
For the Year Ended 2021**

	2020 Actual	2019 Actual	2018 Actual	2017 Actual
<b>EXPENSES</b>				
<b>GENERAL OPERATING EXPENSE</b>				
Council Remuneration & Travel	10,000	5,500	9,550	9,300
Sublet Labour	-	9,412	432	576
Wages and Benefits - Office Admin	90,500	71,801	43,108	34,115
Payroll Tax Expense - Office Admin	9,000	5,007	2,957	3,543
EHT Expense	931	604	464	470
WSIB Expense	1,950	1,830	2,491	1,370
RRSP Expense	-	1,000	1,000	3,000
Mileage	600	570	321	744
Heat	2,000	1,641	2,335	3,397
Hydro	1,200	1,038	1,075	902
Telephone	1,500	1,577	1,380	1,130
Advertising	1,000	477	1,153	-
Postage	1,200	1,212	1,353	960
Bank Interest & Service Charges	1,000	1,002	3,192	623
Seminars and Education	1,000	-	-	1,329
Memberships	3,000	2,660	1,529	1,286
Equipment & Supplies - Material	7,000	4,080	3,473	1,580
Equipment & Supplies - Contract	1,090	1,099	3,081	2,139
Cleaning & Maintenance - Materials	200	150	-	34
Cleaning & Maintenance - Contract	1,500	1,658	243	626
Insurance	7,300	6,748	7,214	6,186
Staff and Community Appreciation	300	300	-	-
Professional Fees	5,000	1,577	-	-
Audit Fees	15,000	10,074	20,973	14,825
Donations	-	-	118	518
Ceridian Fees	1,200	466	-	-
Election Expense	-	175	-	2,184
Assessments (MPAC)	6,600	7,469	6,478	6,299
United Way - Gift Cards	-	2,300	-	6,087
MMAAH Funding	-	4,579	-	-
Miscellaneous Expense	500	-	6,779	1,372
Tax Sales Fees	3,000	2,157	336	1,710
<b>TOTAL GENERAL OPERATING EXPENSE</b>	<b>173,481</b>	<b>137,542</b>	<b>120,897</b>	<b>99,105</b>
<b>PROTECTIVE SERVICES EXPENSE</b>				
Fire Protection - Contract	15,000	15,062	14,490	12,795
Fire Protection - Material (Insurance)	2,800	2,486	2,621	2,722
Fire Prevention	500	1,102	338	320
Policing	26,128	22,568	27,463	28,010
By-Law Officer & Building Insp	4,000	938	4,435	3,514
Livestock Insp & Animal Control	1,000	1,000	-	100

Emergency Planning	-	-	-	-	43	-
911 - Contract	971	971	971	971	971	922
<b>TOTAL PROTECTION SERVICES EXPENSE</b>	<b>49,199</b>	<b>44,128</b>	<b>50,319</b>	<b>48,476</b>	<b>48,490</b>	

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<b>TRANSPORTATION EXPENSE</b>					
Sublet Labour		-	8,724	3,784	4,636
Wages and Benefits - Roads	70,000	51,669	70,468	64,047	71,564
Payroll Tax Expense - Roads	4,500	3,467	4,878	4,097	4,089
EHT Expense	700	604	777	627	592
WSIB Expense	2,200	1,830	2,516	1,949	1,716
Mileage	100	85	161	37	37
Heat	1,000	821	1,168	1,698	1,890
Hydro	600	519	538	451	1,222
Telephone	1,500	1,270	1,158	855	890
Seminars, Education & Memberships	700	704	693	709	275
Garage Expenses - Shop Supplies	4,000	3,771	4,425	6,743	3,600
Garage Expenses - Contract	150	138	132	198	791
Garage Expenses - Repairs & Maintenance	1,000	1,124			
Insurance	13,500	12,289	10,711	11,202	10,396
<b>Equipment Expense</b>					
Fuel	25,000	19,860	29,921	28,621	17,276
Grader Repairs, Maintenance and Replacement	35,000	32,887	30,000	20,000	25,000
Plow Truck Repairs, Maintenance and Replacement	15,000	7,573	22,000	12,000	7,500
Tractor Repairs, Maintenance and Replacement	8,000	4,610	8,000	5,000	4,600
1/2 Ton Truck Repairs, Maintenance and Replacement	1,400	844	1,400	1,500	1,350
Brush Hog - Repairs, Maintenance & Replacement	1,000	1,248			
Sublet Labour - Equipment Repairs	-	-	10,670	2,159	1,227
Parts	-	-	10,726	16,384	18,966
Insurance & Licence - Vehicle	7,000	6,221	7,301	4,990	5,848
<b>Total Equipment Expense</b>		<b>73,242</b>	<b>120,018</b>	<b>90,654</b>	<b>81,767</b>
Snow Removal/Ditching			3,700	5,000	5,000
Ditching		3,371	7,754	7,500	10,000
Culverts	9,000	9,320	7,754	7,500	8,000
Materials (Granulars- Sand, Gravel, Top Soil, Calcium, Salt)	70,000	79,612	54,358	31,122	35,000
Miscellaneous Expense	-	-	1,408	344	-
Airport	2,081	2,081	2,081	2,081	2,050
<b>TOTAL TRANSPORTATION EXPENSE</b>	<b>273,431</b>	<b>239,918</b>	<b>303,423</b>	<b>240,696</b>	<b>243,454</b>
<b>ENVIRONMENTAL SERVICES EXPENSE</b>					
Waste Disposal Site	8,683	11,578	9,631	7,473	10,876
Recycling	17,367	14,473	16,332	13,060	16,521
<b>TOTAL ENVIRONMENTAL SERVICE EXPENSE</b>	<b>26,050</b>	<b>26,050</b>	<b>24,963</b>	<b>20,523</b>	<b>27,396</b>
<b>HEALTH SERVICES</b>					
Temiskaming Health Unit	10,057	9,578	2,553	9,392	6,905
Ambulance	28,028	23,740	24,365	23,667	21,748

Cemeteries	1,500	-	1,499	506	321
<b>TOTAL HEALTH SERVICES</b>	<b>37,585</b>	<b>33,318</b>	<b>28,417</b>	<b>33,556</b>	<b>28,974</b>
<b>SOCIAL &amp; FAMILY SERVICES EXPENSE</b>					
Ontario Works	7,428	6,714	6,916	6,908	7,119
Child Care	1,908	1,765	1,931	1,917	1,929
Social Housing	16,824	15,696	18,070	17,748	15,868
<b>TOTAL SOCIAL &amp; FAMILY SER EXPENSE</b>	<b>26,160</b>	<b>24,175</b>	<b>26,917</b>	<b>26,572</b>	<b>24,916</b>
<b>RECREATION &amp; CULTURAL EXPENSE</b>					
Advertising	-	-	253	119	-
Equipment & Supplies - Material	-	-	2,028	2,304	1,293
Cleaning & Maintenance - Contract	1,200	1,180	607	1,899	1,010
Heat	1,000	821	1,168	1,698	1,680
Hydro	600	519	538	451	822
Telephone	-	-	135	352	263
Outdoor Rink	7,622				
Fishing Derby	1,000				
Camground/Park	1,000				
Insurance	2,600	2,482	2,223	2,323	2,293
<b>TOTAL RECREATION FACILITIES</b>	<b>15,022</b>	<b>5,002</b>	<b>6,952</b>	<b>9,135</b>	<b>7,360</b>
Libraries - Contract	-	1,226	-	1,226	1,226
<b>TOTAL RECREATION &amp; CULTURE EXPENSE</b>	<b>15,022</b>	<b>6,228</b>	<b>6,952</b>	<b>10,361</b>	<b>8,586</b>

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<b>PLANNING &amp; DEVELOPMENT EXPENSE</b>					
Planning - Contract	1,800	-	-	-	407
Drainage Miscellaneous	2,000	2,748	-	150	-
Municipal Drain- Interest	-	-	79	365	568
Drainage Superintendent	3,000	3,290	2,628	2,286	802
Municipal Drain Maintenance	20,000	2,941	5,698	5,750	136
V Concession Blind Line Drain	-	-	29,311	78,695	13,810
Asset Management Plan (GIS)	3,300	2,328	3,076	2,376	721
Infrastructure Ontario Loan Repayments	-	-	-	-	-
COVID Recovery Fund	15,000	-	-	-	-
Funding Expense	100,000	-	-	-	-
Veley Road Landslide	500,000	29,365	-	-	-
<b>TOTAL PLANNING &amp; DEVELOPMENT EXPENS</b>	<b>645,100</b>	<b>40,672</b>	<b>40,791</b>	<b>89,622</b>	<b>16,444</b>
<b>CAPITAL EXPENSE</b>					
Roads	-	-	10,899	44,299	50,634
Equipment Purchase (C Cam)	-	2,748	35,000	-	2,096
Infrastructure Ontario Principal	-	-	9,428	-	-
Infrastructure Ontario Interest	-	42	314	370	524
AMO - Mainstreet Funding	-	16,432	20,139	-	-
Veley Road Bridge	-	-	-	214,772	1,056,540
Hall Addition	10,000	-	-	-	-
<b>Total Capital Expense</b>	<b>10,000</b>	<b>19,221</b>	<b>75,780</b>	<b>256,441</b>	<b>1,109,794</b>
<b>TOTAL EXPENSE</b>	<b>1,266,028</b>	<b>571,262</b>	<b>676,358</b>	<b>826,262</b>	<b>1,610,209</b>
<b>NET INCOME</b>	<b>111,011</b>	<b>19,709</b>	<b>97,922</b>	<b>3,640</b>	<b>37,788</b>
<b>TRANSFER TO RESERVES</b>	<b>111,011</b>				