

**Township of Hilliard
Comparative Budget
For the Year Ended 2021**

	2021 Budget 0.5%	2021 Budget	2020 Actual	2019 Actual	2018 Actual	2017 Actual
REVENUE						
REVENUE - TAXATION						
General Levy	304,225	302,712	302,712	279,514	254,793	235,782
General Levy - Supplementary	2,328	2,328	2,328	3,501	3,540	3,504
Payment-In-Lieu	2,439	2,439	2,439	7,404	7,269	6,518
Taxes Written Off	-	-	-	12,985	2,171	10,485
TOTAL MUNICIPAL TAXATION	308,992	307,479	307,479	277,453	263,430	235,319
TOTAL SCHOOL BOARDS						
TOTAL MUNICIPAL TAXATION	308,992	307,479	307,479	277,453	263,430	235,319
REVENUE - USER CHARGES						
Environmental Charges	12,420	12,420	12,420	-	12,420	12,420
Fire Protection Charges	12,150	12,150	12,150	-	12,150	12,150
Recreation User Charges	-	-	-	2,287	1,557	1,363
Waste Disposal	-	-	248	-	-	-
General Administration	-	-	21	-	-	-
Building Licences, Permits and Insp	2,000	2,000	62	4,435	5,086	7,000
Tax Registrations	3,000	3,000	930	877	1,710	-
Tax Certificates	1,000	1,000	1,063	-	350	900
Penalties & Interest - Other	-	-	7,200	4,211	-	289
Rental Income (EXP)	7,200	7,200	33,970	12,145	33,273	34,100
TOTAL REVENUE - USER CHARGES	37,770	37,770	33,970	12,145	33,273	34,100
REVENUE - OTHER MUNICIPALITIES						
Waste Disposal Site	4,800	4,800	4,745	3,799	4,993	5,544
Recycling Thomloe	5,800	5,800	5,799	4,286	5,922	6,125
Shared Service Fees Breithour	40,000	40,000	29,452	-	-	-
TOTAL REVENUE - OTHER MUNICIPALITIES	50,600	50,600	39,995	8,085	10,915	11,670
REVENUE - PROVINCIAL GRANTS						
Ontario Municipal Partnership Fund	167,300	167,300	168,900	173,700	180,000	193,100
Protection to Persons & Property	-	-	-	-	884	1,343
Ontario Community Investment Fund	150,000	150,000	-	-	48,497	50,000
COVID Recovery Fund - C	15,000	15,000	-	-	-	-
Funding	100,000	100,000	-	-	-	-
Roadways - Internal Costs	-	-	-	49,896	-	-
Residential Development	-	-	-	-	3,185	-
MMAH Funding	-	-	5,085	130,471	-	-
United Way Funding	-	-	2,650	-	-	-
Stewardship Ontario	-	-	4,714	-	-	-
AMO Gas Tax	25,752	25,752	12,559	25,795	885	453
Other	-	-	-	-	-	-

TOTAL REVENUE - PROVINCIAL GRANTS	458,052	458,052	193,908	379,864	233,251	244,906
INVESTMENT INCOME	1,000	1,000	-	4,220	1,143	891
PENALTIES AND INTEREST ON TAXES	6,000	5,000	9,868	10,899	7,357	5,440
PROVINCIAL OFFENCES ACT REVENUES	1,400	1,400	1,433	3,083	3,575	3,404
REVENUE - OTHER	-	-	-	-	-	-
Consent Applications	-	-	-	-	-	-
Miscellaneous	-	-	82	4,214	1,698	1,750
Recreation Fundraising	-	-	-	369	1,846	119
Donations	-	-	-	500	1,308	1,604
Tile Drainage	4,225	4,225	4,225	-	-	-
TOTAL REVENUE - OTHER	4,225	4,225	4,307	5,083	4,852	3,473
REVENUE - CAPITAL	-	-	-	-	-	-
Other Municipalities	-	-	-	6,056	-	7,250
Sale of Capital Assets	-	-	-	10,000	80,048	95,921
MMAH Funding	-	-	-	39,254	-	-
Veley Road Bridge	-	-	-	-	203,778	1,005,823
Veley Road Landslide	500,000	500,000	-	-	-	-
AMC Mainstreet Funding	-	-	-	20,139	-	-
TOTAL REVENUE - CAPITAL	500,000	500,000	-	75,448	263,828	1,108,994
TOTAL REVENUE	1,367,039	1,365,526	590,951	776,290	821,522	1,547,997

**Township of Hilliard
Comparative Budget
For the Year Ended 2021**

				2020 Actual	2019 Actual	2018 Actual	2017 Actual
EXPENSES							
GENERAL OPERATING EXPENSE							
Council Remuneration & Travel	10,000	10,000	5,500	9,412	9,550	9,300	
Sublet Labour	-	-	432	432	576	-	
Wages and Benefits - Office Admin	90,500	90,500	71,601	43,108	34,115	33,915	
Payroll Tax Expense - Office Admin	9,000	9,000	5,007	2,957	3,543	3,326	
EHT Expense	931	931	604	464	470	580	
WSIB Expense	1,950	1,950	1,830	2,481	1,370	1,309	
RRSP Expense	-	-	-	1,000	3,000	3,000	
Mileage	600	600	570	321	744	576	
Heat	2,000	2,000	1,641	2,335	3,397	3,759	
Hydro	1,200	1,200	1,038	1,075	902	2,443	
Telephone	1,500	1,500	1,577	1,380	1,130	2,234	
Advertising	1,000	1,000	477	1,153	-	-	
Postage	1,200	1,200	1,212	1,353	960	1,329	
Bank Interest & Service Charges	1,000	1,000	1,002	3,192	623	1,368	
Seminars and Education	1,000	1,000	-	-	-	-	
Memberships	3,000	3,000	2,660	1,529	1,286	1,601	
Equipment & Supplies - Material	7,000	7,000	4,080	3,473	1,660	1,570	
Equipment & Supplies - Contract	1,000	1,000	1,089	3,081	2,139	2,725	
Cleaning & Maintenance - Materials	200	200	150	-	-	34	
Cleaning & Maintenance - Contract	1,500	1,500	1,658	243	628	738	
Insurance	7,300	7,300	6,748	7,214	6,186	6,223	
Staff and Community Appreciation	300	300	300	-	-	-	
Professional Fees	5,000	5,000	1,577	-	-	-	
Audit Fees	15,000	15,000	10,074	20,973	14,825	15,178	
Donations	-	-	-	118	518	321	
Ceridian Fees	1,200	1,200	466	-	-	-	
Election Expense	-	-	175	-	2,184	-	
Assessments (MPAC)	6,600	6,600	7,469	6,478	6,299	6,087	
United Way - Gift Cards	-	-	2,300	-	-	-	
MMAAH Funding	-	-	4,579	-	-	-	
Miscellaneous Expense	500	500	6,779	-	1,372	2,884	
Tax Sales Fees	3,000	3,000	2,157	336	1,710	1,650	
TOTAL GENERAL OPERATING EXPENSE	173,481	173,481	137,542	120,897	99,105	102,153	
PROTECTIVE SERVICES EXPENSE							
Fire Protection - Contract	15,000	15,000	15,082	14,490	12,785	12,430	
Fire Protection - Material (Insurance)	2,600	2,600	2,486	2,621	2,722	2,654	
Fire Prevention	500	500	1,102	338	320	417	
Policing	25,128	25,128	22,568	27,463	28,010	27,928	
By-Law Officer & Building Insp	4,000	4,000	938	4,435	3,514	4,139	
Livestock Insp & Animal Control	1,000	1,000	1,000	-	100	-	

Emergency Planning	-	-	-	-	-	43	-
911 - Contract	971	971	971	971	971	971	922
TOTAL PROTECTION SERVICES EXPENSE	49,199	49,199	44,128	50,319	48,476	48,490	

**Township of Hilliard
Comparative Budget
For the Year Ended 2021**

				2020 Actual	2019 Actual	2018 Actual	2017 Actual
TRANSPORTATION EXPENSE							
Sublet Labour					8,724	3,784	4,636
Wages and Benefits - Roads	70,000	70,000	51,689	70,468	64,047	71,554	
Payroll Tax Expense - Roads	4,500	4,500	3,467	4,878	4,097	4,089	
EHT Expense	700	700	604	777	627	582	
WSIB Expense	2,200	2,200	1,830	2,516	1,949	1,716	
Mileage	100	100	85	161	37	37	
Heat	1,000	1,000	821	1,168	1,998	1,880	
Hydro	600	600	519	538	451	1,222	
Telephone	1,500	1,500	1,270	1,158	885	880	
Seminars, Education & Memberships	700	700	704	693	709	275	
Garage Expenses - Shop Supplies	4,000	4,000	3,771	4,425	6,743	3,600	
Garage Expenses - Contract	150	150	138	132	198	791	
Garage Expenses - Repairs & Maintenance	1,000	1,000	1,124				
Insurance	13,500	13,500	12,289	10,711	11,202	10,386	
Equipment Expense							
Fuel	25,000	25,000	19,860	29,921	28,621	17,276	
Grader Repairs, Maintenance and Replacement	35,000	35,000	32,887	30,000	20,000	25,000	
Plow Truck Repairs, Maintenance and Replacement	15,000	15,000	7,573	22,000	12,000	7,500	
Tractor Repairs, Maintenance and Replacement	8,000	8,000	4,810	8,000	5,000	4,600	
1/2 Ton Truck Repairs, Maintenance and Replacement	1,400	1,400	844	1,400	1,500	1,350	
Brush Hog - Repairs, Maintenance & Replacement	1,000	1,000	1,248				
Sublet Labour - Equipment Repairs				10,670	2,159	1,227	
Parts				10,726	16,384	18,966	
Insurance & Licence - Vehicle	7,000	7,000	6,221	7,301	4,990	5,848	
Total Equipment Expense			73,242	120,018	90,654	81,767	
Snow Removal/Ditching				3,700	5,000	5,000	
Ditching			3,371	7,754	7,500	10,000	
Culverts	9,000	9,000	9,320	7,754	7,500	8,000	
Materials (Granulars- Sand, Gravel, Top Soil, Calcium, Salt)	70,000	70,000	73,612	54,358	31,122	35,000	
Miscellaneous Expense				1,408	344		
Airport	2,081	2,081	2,081	2,081	2,081	2,050	
TOTAL TRANSPORTATION EXPENSE	273,431	273,431	239,918	303,423	240,586	243,454	
ENVIRONMENTAL SERVICES EXPENSE							
Waste Disposal Site	8,683	8,683	11,578	9,631	7,473	10,876	
Recycling	17,367	17,367	14,473	15,332	13,050	16,521	
TOTAL ENVIRONMENTAL SERVICE EXPENSE	26,050	26,050	26,050	24,963	20,523	27,396	
HEALTH SERVICES							
Temiskaming Health Unit	10,057	10,057	9,578	2,553	9,392	6,905	
Ambulance	26,028	26,028	23,740	24,365	23,667	21,748	

Cemeteries	1,500	1,500	-	1,499	505	321
TOTAL HEALTH SERVICES	37,585	37,585	33,318	28,417	33,565	28,974
SOCIAL & FAMILY SERVICES EXPENSE						
Ontario Works	7,428	7,428	6,714	6,816	6,908	7,119
Child Care	1,908	1,908	1,765	1,931	1,917	1,929
Social Housing	16,824	16,824	15,696	18,070	17,748	15,868
TOTAL SOCIAL & FAMILY SER EXPENSE	26,160	26,160	24,175	28,817	26,572	24,916
RECREATION & CULTURAL EXPENSE						
Advertising	-	-	-	253	119	-
Equipment & Supplies - Material	-	-	-	2,028	2,304	1,293
Cleaning & Maintenance - Contract	1,200	1,200	1,180	607	1,889	1,010
Heat	1,000	1,000	821	1,168	1,698	1,680
Hydro	600	600	519	538	451	822
Telephone	-	-	-	135	352	263
Outdoor Rink	7,622	7,622	-	-	-	-
Fishing Derby	1,000	1,000	-	-	-	-
Campground/Park	1,000	1,000	-	-	-	-
Insurance	2,600	2,600	2,482	2,223	2,323	2,293
TOTAL RECREATION FACILITIES	15,022	15,022	5,002	6,952	9,135	7,360
Libraries - Contract	-	-	1,226	-	1,226	1,226
TOTAL RECREATION & CULTURE EXPENSE	15,022	15,022	6,228	6,952	10,361	8,586

**Township of Hilliard
Comparative Budget
For the Year Ended 2021**

				2020 Actual	2019 Actual	2018 Actual	2017 Actual
PLANNING & DEVELOPMENT EXPENSE							
Planning - Contract							407
Drainage Miscellaneous	1,800	1,800		-	-	150	-
Municipal Drain - Interest	2,000	2,000		2,748	79	365	568
Drainage Superintendent	3,000	3,000		3,290	2,628	2,286	802
Municipal Drain Maintenance	20,000	20,000		2,941	5,698	5,750	136
V Concession Blind Line Drain	-	-		-	29,311	78,695	13,810
Asset Management Plan (GIS)	3,300	3,300		2,328	3,076	2,376	721
Infrastructure Ontario Loan Repayments	-	-		-	-	-	-
COVID Recovery Fund	15,000	15,000		-	-	-	-
Funding Expense	100,000	100,000		29,385	-	-	-
Valey Road Landslide	500,000	500,000		40,672	40,791	88,622	16,444
TOTAL PLANNING & DEVELOPMENT EXPENSE	645,100	645,100					
CAPITAL EXPENSE							
Roads	-	-		-	10,899	44,299	50,634
Equipment Purchase (C Can)	-	-		2,748	35,000	-	2,096
Infrastructure Ontario Principal	-	-		-	9,428	-	-
Infrastructure Ontario Interest	-	-		42	314	370	524
AMO - Mainstreet Funding	-	-		16,432	20,139	-	-
Valey Road Bridge	-	-		-	-	211,772	1,056,540
Hall Addition	10,000	10,000		19,221	75,780	266,441	1,109,794
Total Capital Expense	10,000	10,000					
TOTAL EXPENSE	1,266,028	1,266,028		671,262	678,368	826,282	1,610,209
NET INCOME	111,011	109,498		19,709	97,922	3,640	37,788